#### Statement of financial position

As at 31 December 2019

(Unit: Baht)

	_	Consolidated financial statements		Separate financial statements		
	Note	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Assets						
Current assets						
Cash and cash equivalents	7	2,023,701,433	1,281,542,645	64,004,929	139,810,991	
Current investments	8	787,939,102	898,689,562	-	-	
Trade and other receivables	6, 9	764,503,583	863,429,225	154,894,581	214,506,634	
Short-term loans to related parties	6	-	-	471,103,445	322,823,921	
Dividend receivables from related parties	6	-	-	209,999,695	277,000,000	
Inventories	10	871,491,906	844,818,650	29,397,313	28,679,944	
Other current assets	11 _	213,584,473	160,793,372	29,169,643	34,656,439	
Total current assets	_	4,661,220,497	4,049,273,454	958,569,606	1,017,477,929	
Non-current assets						
Available-for-sale investments		923,014	901,589	-	-	
Investment in an associate	12	524,125,440	533,619,372	518,138,809	527,634,858	
Investments in subsidiaries	13	-	-	6,231,332,405	5,901,332,405	
Investment in joint ventures	14	915,175,525	394,125,032	-	-	
Long-term loan to related parties	6	-	-	2,505,420,969	2,139,177,259	
Investment properties	15	143,734,140	146,889,316	225,143,815	238,063,631	
Property, plant and equipment	16	17,997,227,681	17,873,887,105	3,978,803,414	3,969,880,578	
Goodwill	17	314,602,238	314,602,238	-	-	
Leasehold rights	18	1,776,589,182	1,941,086,748	1,144,300,750	1,192,616,898	
Intangible assets	19	453,678,491	436,012,654	8,274,348	9,966,029	
Deferred tax assets	34	119,427,808	86,445,049	34,543,286	-	
Other non-current assets	20 _	682,896,562	670,607,251	7,137,141	6,547,293	
Total non-current assets	_	22,928,380,081	22,398,176,354	14,653,094,937	13,985,218,951	
Total assets	_	27,589,600,578	26,447,449,808	15,611,664,543	15,002,696,880	

#### Statement of financial position (continued)

As at 31 December 2019

(Unit: Baht)

	_	Consolidated finance	cial statements	Separate financial statements		
	Note	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Liabilities and shareholders' equity						
Current liabilities						
Bank overdrafts and short-term loans						
from financial institutions	21	550,959,421	129,799,200	-	-	
Trade and other payables	22	2,648,617,093	2,755,415,935	375,880,237	398,534,283	
Current portion of deferred income	6	146,502,115	169,275,748	54,847,155	80,868,071	
Current portion of long-term loans						
from financial institutions	23	615,629,308	234,143,580	400,000,000	-	
Current portion of debentures	24	800,000,000	-	800,000,000	-	
Short-term loans from related parties	6	-	-	520,179,723	414,373,397	
Income tax payable		99,874,851	179,355,818	-	-	
Other current liabilities	25	267,615,001	224,275,096	34,450,859	41,275,358	
Total current liabilities	_	5,129,197,789	3,692,265,377	2,185,357,974	935,051,109	
Non-current liabilities						
Long-term loans from financial institutions,						
net of current portion	23	1,618,292,813	2,379,567,798	891,451,166	1,491,834,207	
Debentures, net of current portion	24	4,080,000,000	4,280,000,000	4,080,000,000	4,280,000,000	
Long-term loans from related parties	6	52,328,547	52,328,547	-	-	
Deferred income	6, 39.4	1,877,733,616	2,024,226,302	893,786,427	942,957,078	
Deferred tax liabilities	34	229,307,193	208,571,216	-	1,724,471	
Provision for long-term employee benefits	26	310,490,975	257,216,525	102,093,143	77,078,022	
Provision for decommissioning	27	135,061,973	116,691,722	-	-	
Other non-current liabilities	_	13,565,121	16,907,306	13,333,172	14,394,208	
Total non-current liabilities	_	8,316,780,238	9,335,509,416	5,980,663,908	6,807,987,986	
Total liabilities	_	13,445,978,027	13,027,774,793	8,166,021,882	7,743,039,095	

#### Statement of financial position (continued)

As at 31 December 2019

(Unit: Baht)

		Consolidated finance	cial statements	Separate financial statements		
		<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Liabilities and shareholders' equity (continue	ed)					
Shareholders' equity						
Share capital						
Registered						
1,350,000,000 ordinary shares of Baht 1 each	ch _	1,350,000,000	1,350,000,000	1,350,000,000	1,350,000,000	
Issued and fully paid up						
1,350,000,000 ordinary shares of Baht 1 each	ch	1,350,000,000	1,350,000,000	1,350,000,000	1,350,000,000	
Share premium	28	970,000,000	970,000,000	970,000,000	970,000,000	
Retained earnings						
Appropriated - statutory reserve	29	158,080,000	158,080,000	158,080,000	158,080,000	
Unappropriated		11,160,000,478	10,293,247,029	4,967,562,661	4,781,577,785	
Other component of shareholders' equity	-	32,238,244	130,824,299	<u> </u>		
Equity attributable to company's shareholders		13,670,318,722	12,902,151,328	7,445,642,661	7,259,657,785	
Non-controlling interests of the subsidiaries	-	473,303,829	517,523,687			
Total shareholders' equity	. <u>-</u>	14,143,622,551	13,419,675,015	7,445,642,661	7,259,657,785	
Total liabilities and shareholders' equity	=	27,589,600,578	26,447,449,808	15,611,664,543	15,002,696,880	
	•					

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Directors

#### Statement of comprehensive income

## For the year ended 31 December 2019

(Unit: Baht)

		Consolidated fina	incial statements	Separate finance	ial statements
	Note	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Revenues					
Revenues from hotel operations		8,438,557,191	9,363,988,641	2,316,736,264	2,477,310,948
Revenues from food and beverage		12,184,187,845	11,898,995,283	-	-
Rental income		114,612,529	114,612,529	50,333,333	50,333,333
Dividend income	6, 12, 13	-	-	1,009,676,192	1,248,857,930
Other income	30	553,691,302	390,557,450	353,211,561	322,989,910
Total revenues		21,291,048,867	21,768,153,903	3,729,957,350	4,099,492,121
Expenses					
Cost of hotel operations		5,488,105,760	5,911,810,337	1,562,982,121	1,644,855,642
Cost of sales - food and beverage		6,700,575,006	6,456,500,925	-	-
Selling expenses		845,816,105	851,316,758	270,130,869	280,823,298
Administrative expenses		5,981,954,141	5,666,233,472	684,362,663	800,366,134
Total expenses		19,016,451,012	18,885,861,492	2,517,475,653	2,726,045,074
Profit before share of profit from					
investments in associate and joint ventures,					
finance cost and income tax expenses		2,274,597,855	2,882,292,411	1,212,481,697	1,373,447,047
Share of profit from investments in associate					
and joint ventures	12, 14	29,399,568	35,387,776		
Profit before finance cost and income tax expenses	3	2,303,997,423	2,917,680,187	1,212,481,697	1,373,447,047
Finance cost	33	(214,021,422)	(204,614,887)	(185,331,279)	(169,002,658)
Profit before income tax expenses		2,089,976,001	2,713,065,300	1,027,150,418	1,204,444,389
Income tax income (expenses)	34	(280,803,934)	(438,776,200)	36,323,992	(22,977,417)
Profit for the year		1,809,172,067	2,274,289,100	1,063,474,410	1,181,466,972

## Statements of comprehensive income (continued)

For the year ended 31 December 2019

(Unit: Baht)

		Consolidated finar	ncial statements	Separate financial statements		
	Note	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Other conprehensive income:						
Other comprehensive income reclassified or to be						
reclassified to profit or loss in subsequent periods						
Exchange differences on translation of						
financial statements in foreign currency		(122,302,557)	11,857,380	-	-	
Gain (loss) on changes in value of available-for-sale						
investments		21,425	(275,742)	-	-	
Less: Income tax effect	34	(4,285)	55,148	<u> </u>		
		17,140	(220,594)	<u> </u>		
Other comprehensive income reclassified or to be						
reclassified to profit or loss in subsequent periods		(122,285,417)	11,636,786	<u> </u>		
Other comprehensive income not to be reclassified						
to profit or loss in subsequent periods						
Actuarial loss		-	(21,864,000)	-	(4,338,395)	
Less: Income tax effect	34		4,372,800	<u> </u>	867,679	
Net other comprehensive income not to be reclassified						
to profit or loss in subsequent periods			(17,491,200)	<u> </u>	(3,470,716)	
Other comprehensive income for the year		(122,285,417)	(5,854,414)	<u> </u>	(3,470,716)	
Total comprehensive income for the year		1,686,886,650	2,268,434,686	1,063,474,410	1,177,996,256	
Profit attributable to:						
Equity holders of the Company		1,744,242,983	2,177,612,186	1,063,474,410	1,181,466,972	
Non-controlling interests of the subsidiaries		64,929,084	96,676,914			
		1,809,172,067	2,274,289,100			
Total comprehensive income attributable to:						
Equity holders of the Company		1,645,656,928	2,171,268,615	1,063,474,410	1,177,996,256	
Non-controlling interests of the subsidiaries		41,229,722	97,166,071			
		1,686,886,650	2,268,434,686			
Earnings per share	35					
Profit attributable to equity holders of the Company (Bahi	t)	1.29	1.61	0.79	0.88	
Weighted average number of ordinary shares (shares)		1,350,000,000	1,350,000,000	1,350,000,000	1,350,000,000	

## Cash flow statement

For the year ended 31 December 2019

(Unit: Baht)

	Consolidated financial statements		Separate financial statements		
	<u>2019</u>	2018	<u>2019</u>	2018	
Cash flows from operating activities					
Profit before tax	2,089,976,001	2,713,065,300	1,027,150,418	1,204,444,389	
Adjustments to reconcile profit before tax to net cash					
provided by (paid from) operating activities:					
Depreciation and amortisation	2,037,218,802	2,044,917,764	408,947,972	410,479,740	
Allowance for doubtful accounts	2,024,721	1,178,029	(907,576)	470,886	
Loss on disposals of buildings and equipment	113,244,604	94,056,803	16,747,445	19,556,779	
Loss on write-off of intangible asset	1,335,435	1,235,356	8,174	4,222	
Reduction cost of inventory to net realisable value (reversal)	1,736,269	(75,569)	-	-	
Reversal of impairment of investment in an associate	-	-	(7,257,867)	(5,075,212)	
Loss on impairment of investment in a subsidiary	-	-	-	1,250,000	
Loss on impairment of loan to a related party	-	-	46,200,000	175,000,000	
Share of profit from investments in an associate					
and joint ventures	(29,399,568)	(35,387,776)	-	-	
Realisation of deferred income	(187,204,587)	(238,758,332)	(85,415,556)	(118,982,286)	
Loss from discontinued branch (reversal)	520,151	(14,639,835)	-	-	
Dividend income	-	-	(1,009,676,192)	(1,248,857,930)	
Provision for long-term employee benefits	93,791,991	31,091,244	28,375,512	13,290,514	
Interest income	(81,815,243)	(33,190,777)	(95,111,509)	(83,301,819)	
Interest expense	214,021,422	204,614,887	185,331,279	169,002,658	
Insurance claim	(101,154,779)				
Profit from operating activities before changes in					
operating assets and liabilities	4,154,295,219	4,768,107,094	514,392,100	537,281,941	
Operating assets (increase) decrease					
Trade and other current receivables	96,900,921	(4,577,333)	60,519,629	(167,077)	
Insurance claim received	101,154,779	-	-	-	
Inventories	(28,409,525)	(37,666,674)	(717,369)	(2,881,121)	
Other current assets	(63,248,301)	31,785,413	1,002,767	37,158,790	
Other non-current assets	29,818,202	(89,379,872)	(589,848)	(1,910,540)	
Operating liabilities increase (decrease)					
Trade and other current payables	(126,161,596)	(75,823,944)	(22,006,171)	40,049,571	
Other current liabilities	43,339,905	(28,693,564)	(6,824,499)	(29,425,271)	
Deferred income	17,938,268	99,630,360	10,223,989	65,358,315	
Cash paid for employee benefits	(40,517,541)	(25,379,284)	(3,360,391)	(7,623,215)	
Decommissioning paid	(6,423,044)	(5,102,621)	-	-	
Other non-current liabilities	(3,342,185)	(1,421,116)	(1,061,036)	(1,215,887)	
Cash from operating activities	4,175,345,102	4,631,478,459	551,579,171	636,625,506	
Cash received from withholding tax refundable	19,722,213	-	15,796,403	-	
Cash paid for corporate income tax expenses	(381,800,981)	(418,401,827)	(11,256,139)	(13,531,729)	
Net cash from operating activities	3,813,266,334	4,213,076,632	556,119,435	623,093,777	

## Cash flow statement (continued)

## For the year ended 31 December 2019

(Unit: Baht)

	Consolidated financial statements		Separate financia	al statements	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Cash flows from investing activities					
Decrease (increase) in current investments	110,750,460	(800,646,862)	-	-	
Interest income	39,942,789	21,182,377	95,111,509	83,301,819	
Cash received from repayment of loans to related parties	-	-	3,970,556,592	3,351,907,689	
Increase in loans to related parties	-	-	(4,531,279,826)	(2,962,558,869)	
Increase in investment and loan to a joint venture	(559,136,565)	(297,195,788)	-	-	
Cash received from repayment of loans to other parties	-	7,464,440	-	-	
Proceeds from disposals of buildings and equipment	8,222,024	4,625,967	904,250	451,723	
Cash paid for property, plant and equipment	(1,963,978,397)	(1,344,615,296)	(241,597,411)	(146,390,062)	
Cash paid for leasehold rights	(179,329,917)	(183,285,277)	(131,880,000)	(124,980,748)	
Cash paid for intangible assets	(86,054,424)	(110,014,582)	(2,356,295)	(4,740,898)	
Proceeds from redemption of investment in property fund	16,753,916	4,054,675	16,753,916	4,054,675	
Dividend received from subsidiaries	-	-	1,052,932,320	947,529,880	
Dividend received from an associate	23,744,177	24,328,050	23,744,177	24,328,050	
Decrease (increase) in prepayment for construction	(4,630,781)	4,928,102	-	749,609	
Increase share capital of a subsidiary	<u> </u>	<u> </u>	(330,000,000)	(141,000,000)	
Net cash from (used in) investing activities	(2,593,716,718)	(2,669,174,194)	(77,110,768)	1,032,652,868	
Cash flows from financing activities					
Increase (decrease) in bank overdrafts and short-term loans					
from financial institutions	431,234,589	(20,281,404)	-	-	
Cash paid for interest expense	(210,119,099)	(205,888,367)	(182,748,480)	(165,354,882)	
Dividends paid to owners of the Company	(877,489,534)	(809,969,535)	(877,489,534)	(809,969,535)	
Decrease in non-controlling interests of subsidiaries					
from dividend payment of subsidiaries	(85,449,580)	(97,160,260)	-	-	
Repayment of long-term loans from other related parties	-	(8,660,435)	-	-	
Cash received from debentures	600,000,000	-	600,000,000	-	
Repayments of debentures	-	(700,000,000)	-	(700,000,000)	
Increase in short-term loans from personnel or related parties	-	-	2,224,071,114	1,885,850,806	
Cash paid to short-term loans from personnel or related parties	-	-	(2,118,264,788)	(2,744,377,409)	
Increase in long-term loans from financial institutions	572,928,164	1,086,395,798	385,884,959	997,217,447	
Repayments of long-term loans from financial institutions	(894,260,647)	(235,950,254)	(586,268,000)		
Net cash used in financing activities	(463,156,107)	(991,514,457)	(554,814,729)	(1,536,633,573)	
Increase (decrease) in translation adjustments	(14,234,721)	27,740,430	<u> </u>	-	
Net increase (decrease) in cash and cash equivalents	742,158,788	580,128,411	(75,806,062)	119,113,072	
Cash and cash equivalents at beginning of year	1,281,542,645	701,414,234	139,810,991	20,697,919	
Cash and cash equivalents at end of year	2,023,701,433	1,281,542,645	64,004,929	139,810,991	

#### Cash flow statement (continued)

## For the year ended 31 December 2019

(Unit: Baht)

<u>-</u>	Consolidated finan	cial statements	Separate financial statements		
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	
Supplement disclosure of cash flows information					
Non-cash transactions					
Accounts payable for acquisition of buildings and equipment	236,807,015	221,346,584	4,050,946	7,281,620	
Dividend receivable	-	-	209,999,695	277,000,000	

The accompanying notes are an integral part of the financial statements.

Statement of changes in shareholders' equity

For the year ended 31 December 2019

(Unit: Baht)

		Consolidated financial statements									
				Equity attribut	able to parent's sh	areholders					
						Other compon	ents of equity				
					Other compreh	nensive income					
					Exchange						
					differences on	Surplus				Equity	
					translation of	on changes	Change in	Total other	Total equity	attributable to	
	Share capital		Retained	d earnings	financial	in value of	ownership	components of	attributable to	non-controlling	Total
	issued and		Appropriated -		statements in	available-for-sale	interest in	shareholders'	the shareholders	interests of the	shareholders'
	fully paid	Share premium	statutory reserve	Unappropriated	foreign currency	investments	a subsidiary	equity	of the Company	subsidiaries	equity
Balance as at 1 January 2018	1,350,000,000	970,000,000	158,080,000	8,943,095,580	(24,615,903)	870,571	143,422,000	119,676,668	11,540,852,248	517,517,876	12,058,370,124
Profit for the year	-	-	-	2,177,612,186	-	-	-	-	2,177,612,186	96,676,914	2,274,289,100
Other comprehensive income for the year				(17,491,202)	11,368,225	(220,594)	-	11,147,631	(6,343,571)	489,157	(5,854,414)
Total comprehensive income for the year	-	-	-	2,160,120,984	11,368,225	(220,594)	-	11,147,631	2,171,268,615	97,166,071	2,268,434,686
Dividends to owners of the Company (Note 36)	-	-	-	(809,969,535)	-	-	-	-	(809,969,535)	-	(809,969,535)
Dividends paid from subsidiaries				-			-			(97,160,260)	(97,160,260)
Balance as at 31 December 2018	1,350,000,000	970,000,000	158,080,000	10,293,247,029	(13,247,678)	649,977	143,422,000	130,824,299	12,902,151,328	517,523,687	13,419,675,015

#### Statement of changes in shareholders' equity (continued)

For the year ended 31 December 2019

(Unit: Baht)

					Conso	lidated financial sta	tements				
				Equity attribut	able to parent's sh	areholders					
		Other components of equity									
					Other compreh	nensive income					
					Exchange						
					differences on	Surplus				Equity	
					translation of	on changes	Change in	Total other	Total equity	attributable to	
	Share capital		Retaine	d earnings	financial	in value of	ownership	components of	attributable to	non-controlling	Total
	issued and		Appropriated -			available-for-sale	interest in	shareholders'	the shareholders	interests of the	shareholders'
	fully paid	Share premium	statutory reserve	Unappropriated	foreign currency	investments	a subsidiary	equity	of the Company	subsidiaries	equity
Balance as at 1 January 2019	1,350,000,000	970,000,000	158,080,000	10,293,247,029	(13,247,678)	649,977	143,422,000	130,824,299	12,902,151,328	517,523,687	13,419,675,015
Profit for the year	_	-	-	1,744,242,983	-	-	-	-	1,744,242,983	64,929,084	1,809,172,067
Other comprehensive income for the year				1,144,242,000	(98,603,195)	17,140	_	(98,586,055)	(98,586,055)	(23,699,362)	(122,285,417)
,			<del></del>								
Total comprehensive income for the year	-	-	-	1,744,242,983	(98,603,195)	17,140	-	(98,586,055)	1,645,656,928	41,229,722	1,686,886,650
Dividends to owners of the Company (Note 36)	-	-	-	(877,489,534)	-	-	-	-	(877,489,534)	-	(877,489,534)
Dividends paid from subsidiaries				-			-			(85,449,580)	(85,449,580)
Balance as at 31 December 2019	1,350,000,000	970,000,000	158,080,000	11,160,000,478	(111,850,873)	667,117	143,422,000	32,238,244	13,670,318,722	473,303,829	14,143,622,551

Statement of changes in shareholders' equity (continued)

For the year ended 31 December 2019

(Unit: Baht)

	Separate financial statements									
	Share capital		Retained	earnings	Total					
	issued and		Appropriated -		shareholders'					
	fully paid	Share premium	statutory reserve	Unappropriated	equity					
Balance as at 1 January 2018	1,350,000,000	970,000,000	158,080,000	4,413,551,064	6,891,631,064					
Profit for the year	-	-	-	1,181,466,972	1,181,466,972					
Other comprehensive income for the year				(3,470,716)	(3,470,716)					
Total comprehensive income for the year	-	-	-	1,177,996,256	1,177,996,256					
Dividends to owners of the Company (Note 36)				(809,969,535)	(809,969,535)					
Balance as at 31 December 2018	1,350,000,000	970,000,000	158,080,000	4,781,577,785	7,259,657,785					

## Statement of changes in shareholders' equity (continued)

For the year ended 31 December 2019

(Unit: Baht)

	Separate financial statements				
	Share capital		Retained earnings		Total
	issued and		Appropriated -		shareholders'
	fully paid	Share premium	statutory reserve	Unappropriated	equity
Balance as at 1 January 2019	1,350,000,000	970,000,000	158,080,000	4,781,577,785	7,259,657,785
Profit for the year	-	-	-	1,063,474,410	1,063,474,410
Other comprehensive income for the year	<u> </u>	<u>-</u>		<u> </u>	<u> </u>
Total comprehensive income for the year	-	-	-	1,063,474,410	1,063,474,410
Dividends to owners of the Company (Note 36)	<u> </u>	<u>-</u>		(877,489,534)	(877,489,534)
Balance as at 31 December 2019	1,350,000,000	970,000,000	158,080,000	4,967,562,661	7,445,642,661