#### Statement of financial position

As at 31 March 2021

(Unit: Thousand Baht)

		Consolidated fin	ancial statements	Separate financial stateme		
	Note	31 March 2021	31 December 2020	31 March 2021	31 December 2020	
		(Unaudited	(Audited)	(Unaudited	(Audited)	
		but reviewed)		but reviewed)		
Assets						
Current assets						
Cash and cash equivalents		2,683,596	2,733,710	184,569	184,449	
Trade and other receivables	2, 4	547,528	514,365	100,804	79,806	
Short-term loans to related parties	2	10,200	-	-	33,200	
Inventories		724,063	781,750	21,338	23,615	
Other current financial assets	3	94,018	90,111	-	-	
Other current assets		324,434	285,852	39,625	38,495	
Total current assets		4,383,839	4,405,788	346,336	359,565	
Non-current assets						
Other non-current financial assets		125,853	109,258	-	-	
Investment in an associate	5	510,245	513,195	503,440	507,211	
Investments in subsidiaries	6	-	-	5,686,332	6,072,332	
Investments in joint ventures	7	2,348,843	2,229,691	-	-	
Long-term loan to related parties	2	-	-	6,095,168	5,117,783	
Investment properties	8	172,992	173,770	209,038	212,224	
Property, plant and equipment	8	17,615,988	17,368,098	3,630,043	3,665,835	
Right-of-use assets	9	8,323,786	8,642,541	1,215,566	1,245,308	
Goodwill	10	314,602	314,602	-	-	
Unallocated costs of business acquisition	6	41,819	41,819	-	-	
Other intangible assets	8	622,491	453,575	7,497	8,238	
Deferred tax assets		552,786	552,061	176,655	173,755	
Other non-current assets		592,761	545,745	3,611	3,396	
Total non-current assets		31,222,166	30,944,355	17,527,350	17,006,082	
Total assets		35,606,005	35,350,143	17,873,686	17,365,647	

#### Statement of financial position (continued)

As at 31 March 2021

(Unit: Thousand Baht)

		Consolidated fin	ancial statements	Separate financial statements		
	<u>Note</u>	31 March 2021	31 December 2020	31 March 2021	31 December 2020	
		(Unaudited	(Audited)	(Unaudited	(Audited)	
		but reviewed)		but reviewed)		
Liabilities and shareholders' equity						
Current liabilities						
Bank overdrafts and short-term loans						
from financial institutions	11	1,333,036	1,725,072	997,703	995,229	
Trade and other payables	2, 12	1,709,627	1,872,976	202,541	236,930	
Current portion of long-term loans						
from financial institutions	13	1,379,353	987,277	726,664	700,000	
Current portion of debentures	14	980,000	980,000	980,000	980,000	
Short-term loans from related parties	2	5,250	-	331,397	376,520	
Current portion of financial liabilities						
from long-term leases	2	44,485	43,707	-	-	
Current portion of long-term lease liabilities		2,006,073	1,888,545	119,549	118,573	
Current portion of deferred income		46,929	56,413	55,651	54,176	
Income tax payable		2,624	1,182	-	-	
Other current financial liabilities		140,122	135,291	1,473	1,610	
Other current liabilities		108,768	107,401	5,482	20,045	
Total current liabilities		7,756,267	7,797,864	3,420,460	3,483,083	
Non-current liabilities						
Long-term loans from financial institutions,						
net of current portion	13	5,545,266	4,587,402	4,852,029	3,611,839	
Debentures, net of current portion	14	3,100,000	3,100,000	3,100,000	3,100,000	
Long-term loans from related parties	2	52,329	52,329	-	-	
Financial liabilities from long-term leases,						
net of current portion	2	1,791,965	1,803,365	-	-	
Long-term lease liabilities, net of current portion		6,799,815	7,086,399	990,742	984,303	
Deferred income		70,532	72,730	833,144	846,792	
Deferred tax liabilities		138,580	148,138	-	-	
Provision for long-term employee benefits		314,069	320,898	81,933	86,968	
Provision for decommissioning		142,205	141,254	-	-	
Other non-current liabilities		24,658	24,207	11,346	11,671	
Total non-current liabilities		17,979,419	17,336,722	9,869,194	8,641,573	
Total liabilities		25,735,686	25,134,586	13,289,654	12,124,656	

#### Statement of financial position (continued)

As at 31 March 2021

(Unit: Thousand Baht)

	Consolidated fin	ancial statements	Separate financial statements		
	31 March 2021	31 December 2020	31 March 2021	31 December 2020	
	(Unaudited	(Audited)	(Unaudited	(Audited)	
	but reviewed)		but reviewed)		
Liabilities and shareholders' equity (continued)					
Shareholders' equity					
Share capital					
Registered					
1,350,000,000 ordinary shares of Baht 1 each	1,350,000	1,350,000	1,350,000	1,350,000	
Issued and fully paid up					
1,350,000,000 ordinary shares of Baht 1 each	1,350,000	1,350,000	1,350,000	1,350,000	
Share premium	970,000	970,000	970,000	970,000	
Retained earnings					
Appropriated - statutory reserve	158,080	158,080	158,080	158,080	
Unappropriated	6,907,240	7,382,967	2,105,952	2,762,911	
Other component of shareholders' equity	155,696	61,723			
Equity attributable to company's shareholders	9,541,016	9,922,770	4,584,032	5,240,991	
Non-controlling interests of the subsidiaries	329,303	292,787			
Total shareholders' equity	9,870,319	10,215,557	4,584,032	5,240,991	
Total liabilities and shareholders' equity	35,606,005	35,350,143	17,873,686	17,365,647	

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Directors

#### Statement of comprehensive income

For the three-month period ended 31 March 2021

(Unit: Thousand Baht except loss per share expressed in Baht)

		Consolidated financial statements		Separate financial statements	
	<u>Note</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	2020
Revenues					
Revenue from hotel operations		438,707	1,717,944	82,964	383,900
Revenues from food and beverage		2,239,760	2,779,272	-	-
Dividend income	2, 5, 6	-	-	49,220	6,852
Rental income		3,570	3,570	12,411	12,515
Other income		72,532	78,171	23,410	21,422
Total revenues		2,754,569	4,578,957	168,005	424,689
Expenses					
Cost of hotel operations		571,224	1,149,558	150,650	311,237
Cost of sales - food and beverage		1,241,819	1,572,056	-	-
Selling expenses		100,869	155,907	9,527	32,951
Administrative expenses		1,175,601	1,569,508	645,715	320,706
Total expenses		3,089,513	4,447,029	805,892	664,894
Profit (loss) from operating activities		(334,944)	131,928	(637,887)	(240,205)
Share of profit from investment in an associate	5	7,422	7,611	-	-
Share of loss from investments in joint ventures	7	(16,325)	(521)	-	-
Finance income		19,157	22,208	47,688	25,704
Finance cost		(165,469)	(170,959)	(69,660)	(56,259)
Loss before income tax expenses		(490,159)	(9,733)	(659,859)	(270,760)
Income tax income (expenses)	15	9,401	(13,384)	2,900	23,581
Loss for the period		(480,758)	(23,117)	(656,959)	(247,179)

# Central Plaza Hotel Public Company Limited and its subsidiaries Statements of comprehensive income (continued)

For the three-month period ended 31 March 2021

(Unit: Thousand Baht except loss per share expressed in Baht)

		Consolidated financial statements		Separate financial statements	
	<u>Note</u>	<u>2021</u>	2020	<u>2021</u>	2020
Other conprehensive income:					
Other comprehensive income reclassified or to be					
reclassified to profit or loss in subsequent periods					
Exchange differences on translation of					
financial statements in foreign currency		100,158	191,731		
Other comprehensive income reclassified or to be reclassified					
to profit or loss in subsequent periods - net of income tax		100,158	191,731	<u> </u>	-
Other comprehensive income not to be reclassified					
to profit or loss in subsequent periods					
Gain (loss) on investments in equity designated at					
fair value through other comprehensive income		140	(434)	-	-
Less: Income tax effect	15	(28)	87		-
Other comprehensive income not to be reclassified to					
profit or loss in subsequent periods - net of income tax		112	(347)	<u>-                                    </u>	<u>-</u>
Other comprehensive income for the period		100,270	191,384	<u>-</u>	<u>-</u>
Total comprehensive income for the period		(380,488)	168,267	(656,959)	(247,179)
Profit (loss) attributable to:					
Equity holders of the Company		(475,727)	(45,117)	(656,959)	(247,179)
Non-controlling interests of the subsidiaries		(5,031)	22,000		
		(480,758)	(23,117)		
Total comprehensive income attributable to:					
Equity holders of the Company		(381,754)	123,191	(656,959)	(247,179)
Non-controlling interests of the subsidiaries		1,266	45,076		
		(380,488)	168,267		
Loss per share	16				
Loss attributable to equity holders of					
the Company (Baht)		(0.35)	(0.03)	(0.49)	(0.18)
Weighted average number of ordinary shares (Thousand shares	s)	1,350,000	1,350,000	1,350,000	1,350,000

#### **Cash flow statement**

For the three-month period ended 31 March 2021

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2021</u>	2020	<u>2021</u>	<u>2020</u>
Cash flows from operating activities				
Loss before tax	(490,159)	(9,733)	(659,859)	(270,760)
Adjustments to reconcile loss before tax to net cash				
provided by (paid from) operating activities				
Depreciation and amortisation	810,445	854,284	73,538	88,629
Reduction in lease payments by lessors	(10,843)	-	-	-
Increase in allowance for expected credit losses (reversal)	6,192	(12,774)	14	236
Loss on disposals of buildings and equipment	15,193	39,148	984	6,832
Allowance for impairment on software license (reversal)	(41)	89	-	-
Decrease in reduction cost of inventory to net realisable value	(95)	(629)	-	-
Increase in impairment losses on assets (reversal)	(4,540)	20,376	-	183
Increase in impairment in investment in subsidiaries	-	-	484,750	-
Increase in allowance for diminution in value of loans to a related party	-	-	69,000	135,000
Share of (profit) loss from investment in an associate and joint ventures	8,903	(7,090)	-	-
Realisation of deferred income	(10,070)	(6,659)	(12,780)	(14,670)
Loss from discontinued branch (reversal)	(2,468)	520	-	-
Dividend income	-	-	(49,220)	(6,852)
Provision for long-term employee benefits	7,367	16,218	1,667	2,635
Interest income	(19,157)	(22,208)	(47,688)	(25,704)
Interest expense	165,469	170,959	69,660	56,259
Unrealised loss from exchange rate	4,589	46,815	4,589	46,815
Profit (loss) from operating activities before changes in				
operating assets and liabilities	480,785	1,089,316	(65,345)	18,603

### Central Plaza Hotel Public Company Limited and its subsidiaries Cash flow statement (continued)

For the three-month period ended 31 March 2021

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financia	l statements
	2021	2020	2021	2020
Cash flows from operating activities (continued)	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Operating assets (increase) decrease				
Trade and other receivables	(37,356)	(58,493)	(18,254)	39,525
Inventories	, ,	, ,	, ,	
	59,132	104,816	2,277	3,991
Other current assets	(17,442)	10,600	913	8,830
Other non-current assets	(46,394)	10,130	(215)	3,591
Operating liabilities increase (decrease)				
Trade and other payables	(131,125)	(496,769)	(17,597)	(99,936)
Other current financial liabilities	4,832	-	(137)	-
Other current liabilities	(13,951)	(88,860)	(14,563)	(25,545)
Deferred income	(1,612)	21,459	607	6,332
Cash paid for long-term employee benefits	(14,196)	(5,581)	(6,702)	(1,000)
Decommissioning paid	(1,328)	(3,670)	-	-
Other non-current liabilities	451	253	(325)	366
Cash from (used in) operating activities	281,796	583,201	(119,341)	(45,243)
Cash paid for corporate income tax expenses	(5,290)	(24,030)	(2,043)	(10,636)
Net cash flows from (used in) operating activities	276,506	559,171	(121,384)	(55,879)
Cash flows from investing activities				
Increase in fixed depoists with maturity within 1 year	-	(53,409)	-	=
Interest income	702	5,781	44,930	24,884
Cash received from repayment of loans to related parties	-	-	1,033,414	1,012,907
Increase in loans to related parties	(10,200)	-	(2,046,600)	(2,369,380)
Increase in investments and loans to joint ventures	(83,316)	(1,126,323)	-	-
Proceeds from disposal of buildings and equipment	150	931	13	498
Cash paid for property, plant and equipment	(532,657)	(374,871)	(6,306)	(22,541)
Cash paid for right-of-use assets	-	(30,785)	-	-
Cash paid for intangible assets	(8,749)	(40,715)	-	(970)
Proceeds from redemption of investment in Property Fund	3,771	3,609	3,771	3,609
Net cash paid for acquisition of subsidiary	(141,484)	-	-	_
Cash paid for investment in a subsidiary	-	-	(98,750)	-
Dividend received from subsidiaries	-	-	42,619	210,000
Dividend received from an associate	6,601	6,852	6,601	6,852
Decrease in prepayment for construction	(623)	296	· -	-
Net cash flows used in investing activities	(765,805)	(1,608,634)	(1,020,308)	(1,134,141)

## Central Plaza Hotel Public Company Limited and its subsidiaries Cash flow statement (continued)

For the three-month period ended 31 March 2021

(Unit: Thousand Baht)

	Consolidated financ	ial statements	Separate financial statements		
	<u>2021</u>	2020	<u>2021</u>	2020	
Cash flows from financing activities					
Cash received from bank overdrafts and short-term loans					
from financial institutions	90,876	1,493,662	-	1,400,000	
Cash paid for bank overdrafts and short-term loans					
from financial institutions	(499,322)	-	-	-	
Cash paid for interest expense	(76,521)	(75,724)	(73,188)	(62,993)	
Payment of principal portion of lease liabilities	(362,355)	(389,476)	(1,831)	-	
Cash paid for transaction cost of loan from financial institution	-	(11,345)	-	(11,345)	
Cash received from long-term loans from related parties	-	-	240,860	844,444	
Repayments of loans from related parties	(43,242)	(41,983)	(285,983)	(513,612)	
Repayments of debentures	-	(800,000)	-	(800,000)	
Cash received from long-term loans from financial institutions	1,394,709	1,259,174	1,261,954	1,126,224	
Repayments of long-term loans from financial institutions	(71,849)	(75,702)			
Net cash flows from financing activities	432,296	1,358,606	1,141,812	1,982,718	
Increase (decrease) in translation adjustments	6,889	(3,030)	<u> </u>	-	
Net increase (decrease) in cash and cash equivalents	(50,114)	306,113	120	792,698	
Cash and cash equivalents at beginning of period	2,733,710	2,023,701	184,449	64,005	
Cash and cash equivalents at end of period	2,683,596	2,329,814	184,569	856,703	
supplemental disclosure of cash flows information					
Non-cash related transactions					
Accounts payable for acquisition of buildings and equipment	90,729	114,246	587	6,648	
Acquisition of property, plant and equipment					
under lease agreement	54,993	2,880	-	-	
Payable for acquisition of investment in a subsidiary	49,750	-	-	-	

Central Plaza Hotel Public Company Limited and its subsidiaries Statement of changes in shareholders' equity For the three-month period ended 31 March 2021

(Unit: Thousand Baht)

	Consolidated financial statements											
		Equity attributable to parent's shareholders										
	Other components of equity											
					Other compre	hensive income						
					Exchange							
					differences on	Surplus				Equity		
					translation of	on changes	Change in	Total other	Total equity	attributable to		
	Share capital		Retained	earnings	financial	in value of	ownership	components of	attributable to	non-controlling	Total	
	issued and		Appropriated -		statements in	available-for-sale	interest in	shareholders'	the shareholders	interests of the	shareholders'	
	fully paid	Share premium	statutory reserve	Unappropriated	foreign currency	investments	a subsidiary	equity	of the Company	subsidiaries	equity	
Balance as at 1 January 2020	1,350,000	970,000	158,080	10,209,084	(111,851)	667	143,422	32,238	12,719,402	425,811	13,145,213	
Profit (loss) for the period	-	-	-	(45,117)	-	-	-	-	(45,117)	22,000	(23,117)	
Other comprehensive income for the period					168,655	(347)		168,308	168,308	23,076	191,384	
Total comprehensive income for the period				(45,117)	168,655	(347)		168,308	123,191	45,076	168,267	
Balance as at 31 March 2020	1,350,000	970,000	158,080	10,163,967	56,804	320	143,422	200,546	12,842,593	470,887	13,313,480	
Balance as at 1 January 2021	1,350,000	970,000	158,080	7,382,967	(82,172)	473	143,422	61,723	9,922,770	292,787	10,215,557	
Loss for the period	-	-	-	(475,727)	-	-	-	-	(475,727)	(5,031)	(480,758)	
Other comprehensive income for the period	-	-	-	-	93,861	112	-	93,973	93,973	6,297	100,270	
Total comprehensive income for the period	-	-		(475,727)	93,861	112	-	93,973	(381,754)	1,266	(380,488)	
Increase in non-controlling interest on												
purchase of investment in subsidiary (Note 6)										35,250	35,250	
Balance as at 31 March 2021	1,350,000	970,000	158,080	6,907,240	11,689	585	143,422	155,696	9,541,016	329,303	9,870,319	

Statement of changes in shareholders' equity (continued)

For the three-month period ended 31 March 2021

(Unit: Thousand Baht)

	Separate financial statements								
	Share capital		Retained e	Total					
	issued and		Appropriated -		shareholders'				
	fully paid	Share premium	statutory reserve	Unappropriated	equity				
Balance as at 1 January 2020	1,350,000	970,000	158,080	4,435,333	6,913,413				
Loss for the period	-	-	-	(247,179)	(247,179)				
Other comprehensive income for the period	<u> </u>			<u> </u>	<u>-</u>				
Total comprehensive income for the period	<u> </u>			(247,179)	(247,179)				
Balance as at 31 March 2020	1,350,000	970,000	158,080	4,188,154	6,666,234				
Balance as at 1 January 2021	1,350,000	970,000	158,080	2,762,911	5,240,991				
Loss for the period	-	-	-	(656,959)	(656,959)				
Other comprehensive income for the period	<u> </u>			<u> </u>	<u>-</u>				
Total comprehensive income for the period	<u> </u>			(656,959)	(656,959)				
Balance as at 31 March 2021	1,350,000	970,000	158,080	2,105,952	4,584,032				